

Background to Cheshire and Merseyside Five Year Joint Forward Plan 2023-28

Health and Wellbeing Boards & NHS Boards – May 2023

Neil Evans
Associate Director of Strategy and Collaboration
NHS Cheshire and Merseyside ICB



What a Five Year Joint Forward Plan (JFP) is



Cheshire and Merseyside

- Led by the Place Health and Wellbeing Board Partners
- Duration: 5 years
- Informed by: Place priorities driven from evidence in JSNA
- Purpose: Strategy outlining the priorities for improving the health and wellbeing of local population, including addressing inequalities
- Review date varies by Place/HWB

Joint Local Health and Wellbeing Strategies

Health and Care Partnership Strategy

- Led by the HCP (ICP) partners
- Duration: 5 years
- Informed by: C&M wider partnership priorities; National Guidance; Health and Wellbeing Plans; Place plans
- Purpose: strategy for broad health, social care needs of the population including wider determinants of health
- Interim strategy published Jan 2023 with work to prioritise content happening through to summer 2023

- *JFP is a new joint statutory responsibility for ICB and NHS Trusts*
- *The JFP should describe, as a minimum, how the ICB and its partner trusts intend to arrange and/or provide NHS services... including delivery of the universal NHS commitments*
- *Systems are encouraged to use the JFP to develop a shared delivery plan for the Integrated Care Strategy*
- *JFP must cover the statutory duties of ICBs – e.g. duty to improve quality, duty to promote integration etc.*
- *Health and Wellbeing Boards are required to provide a statement confirming the plan reflects the priorities from their strategy (links to be added in publication)*

Five Year Joint Forward Plan

- **Statutory responsibility to produce plan sits with ICB and NHS Providers to develop document with input from HCP partners and local stakeholders**
- **Duration: 5 Years (greatest focus initial part of this period)**
- **Informed by: HCP (ICP) Strategy; National NHS Plans and Health and Wellbeing Strategies**
- **Purpose: Delivery Plan for HCP Strategy priorities, Health and Wellbeing Board (Place) plans, and NHS Universal priorities (Long Term Plan and Operational Planning)**
- **Ready by: Must be published by June 2023 (final)**
- **Has to be republished annually (next publication Mar 2024)**

NHS Operational Plan 2023/4

- Led by the ICB and NHS Providers
- Duration: 2023/24
- Informed by: NHS Priorities issued in national guidance
- Purpose: Detailed Delivery Plan for 2023/24 (finance and capital, workforce, activity and performance.....).
- Content in the form of national templates.
- Ready by: 23rd February (draft); 30th March (final).

Other content required in the NHS England Guidance



Cheshire and Merseyside

In addition to the statutory duties of an ICB the JFP also includes content on:

- *Workforce (plans align with operational and financial plans)*
- *Performance (trajectories/milestones aligned to NHS operational planning requirements and NHS Long Term Plan)*
- *Digital/data (steps to increase digital maturity and reduce digital inequality in an integrated health and care system)*
- *Estates (plans for improved health and care infrastructure aligned with financial and capital plan)*
- *Procurement/supply chain (plans to deliver more efficient procurement and best value; can describe governance and supporting technology & infrastructure)*
- *Population health management (prevention and personalised care models through data, address inequalities and model future demand and service/financial impacts to support redesign and integrated models)*
- *System development (How the system will operate e.g. governance, emphasising the importance of Place partnerships, provider collaboratives, clinical and care professional leadership, system OD)*
- *Supporting wider social and economic development (approach to social, environmental and economic factors impacting health and well being e.g. Anchor Institute plans within communities)*

We have also included:

- *A summary and link to a copy of each “Place Plan” reflecting the priorities agreed within each Place and aligned to the Place Health and Wellbeing Strategy*
- *Delivery plans in relation to a wider range of local programmes that are described in the interim draft Cheshire and Merseyside Health and Care Partnership Strategy e.g. existing C&M transformational programmes such as elective recovery, disease/condition specific programmes or priorities e.g. cardiovascular disease, mental health or carers*
- *Key ICB organisational programmes for example: NHS England delegation of Specialised Services to the ICB*
- *Links to partner strategic documents/sections on NHS provider and local authority websites*

The approach to developing the plan



Cheshire and Merseyside

Context

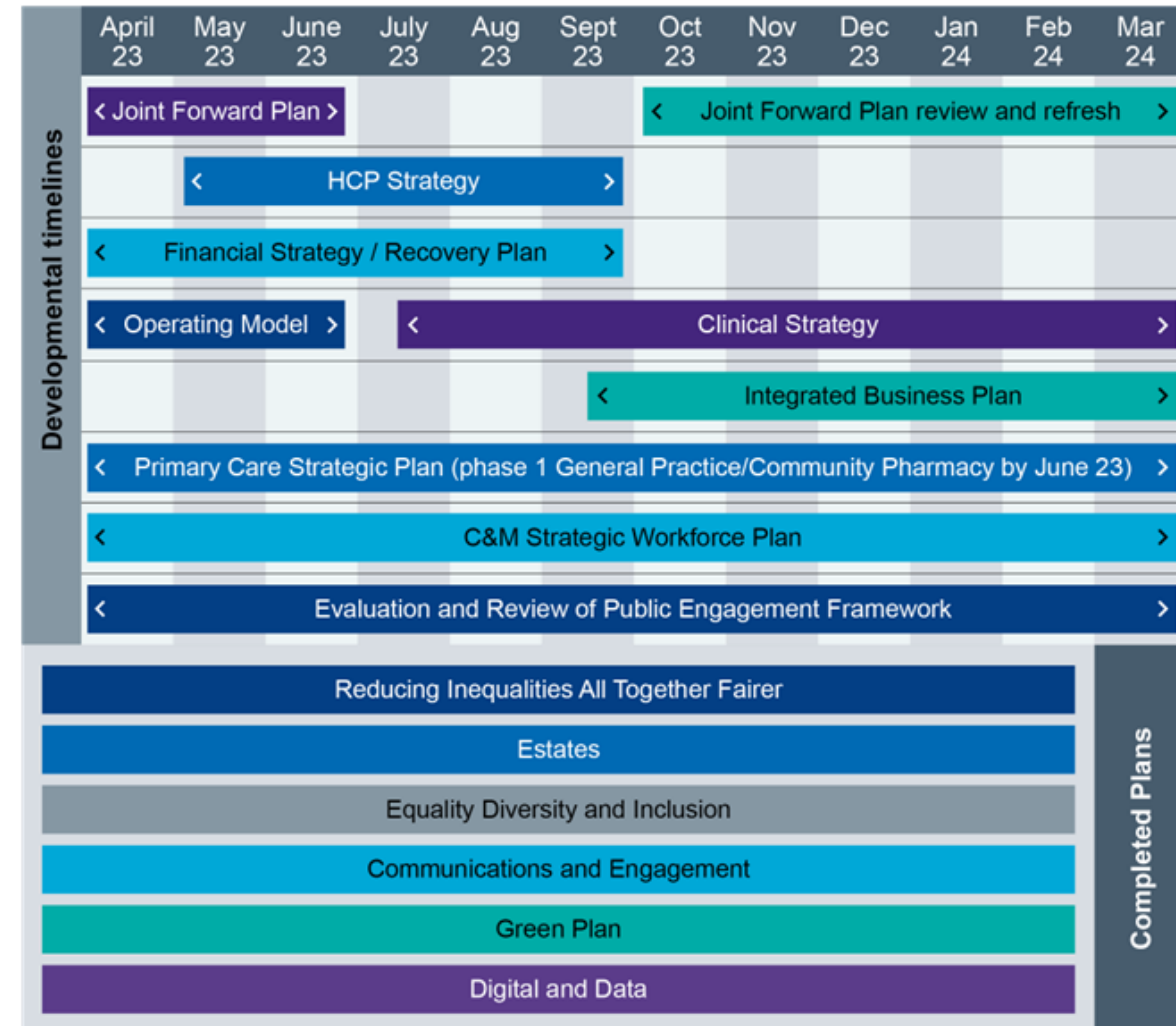
- Whilst the plan, and priorities contained within the JFP, are built from the draft interim HCP Strategy* it is recognised that the final HCP strategy won't be finalised until later in 2023:
 - As a system there are a number of key strategies and plans in development e.g. workforce, finance
 - Our final Cheshire and Merseyside HCP priorities will be agreed in the final HCP Strategy
- Over the course of this year the priorities and plans will mature and can be reflected in the updated JFP (March 2024) and will then reflect a more refined and mature system plan

Document Style

- A relatively short document is to be published (<30 pages) but developed to be interactive with links through to much more detailed content describing specific plans in areas that the reader may be interested in finding out more about
- This includes specific links to the local Place plans/priorities and drawn from the relevant Joint Health and Wellbeing Strategy

*alongside local Place Health and Wellbeing Board and NHS Operational Planning priorities

Summary timeline for developing key strategic planning documents



Timeline for finalising the plan



Cheshire and Merseyside

- During March and April: Content has been developed with representatives from across the ICS, through a Planning Group who have overseen production of the NHS Operational Plan and JFP (includes NHS Provider/Provider Collaborative representatives, Champs Public Health Collaborative and ICS Programme Leads).
- Week of 2nd May: A draft document was shared with partners, including Place Partnerships, Health and Wellbeing Board members and NHS providers for feedback. This includes the supporting content which will be available by clicking through from the JFP and contains detailed plans and content (180 pages in total).
- Between 22nd May - 30th June - Final draft JFP shared reflecting feedback and in a “designed format”
 - Health and Wellbeing Boards asked to review and provide a statement confirming their opinion as to whether the JFP includes the priorities from their Joint Health and Wellbeing Strategy
 - NHS providers to share with Board members, and with relevant colleagues internally, to provide sight of the document content and to ensure providers have a further opportunity to provide feedback
 - ICB Board asked to approve publication of JFP (29th June)
- 30th June - Publish Final 2023-28 JFP on ICB website (and link from Provider websites). This will include the JFP (circa 30 pages) and "click through" links to the detailed content on plans relating to the specific content areas.
- 31st March 2024 – Updated JFP published for 2024-2029